

## Research Reflection

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# A framework for the socio-economic evaluation of rearing systems of dairy calves with or without cow contact

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## Abstract

Interest in dairy calf rearing systems with cow-calf contact during the milk feeding period is increasing among farmers, advisors and researchers, but socio-economic consequences have only scarcely been investigated yet. In this research reflection we develop a suggestion for a socio-economic methodical framework that is suitable for the wide variation of cow calf rearing systems, farm, market and societal conditions. Based on a literature based, system-theoretical structuring of involved elements, and on full cost accounting in an exemplary case study concerning two model farms, we itemize monetary factors, and additionally important non-monetary factors, that should be included in a socio-economic evaluation. This process also revealed further research needs. We propose as a next research step to gather a greater number of real farm data including different rearing systems and to perform individual full cost accountings, in order to identify input and output patterns on this basis. This might not only help to provide a robust basis for economic decision making, but also help to fill research gaps concerning long-term effects of calf rearing with cow contact. In addition, ways should be explored on how to take non-monetary effects into account.

## Introduction

Interest in alternative dairy calf rearing systems, where cow and calf are not separated within the first hours post-partum and calves are not only reared with peers, is increasing dynamically. Recent indications are a significant body of published research (reviewed by Johnsen *et al.*, 2016 and Meagher *et al.*, 2019), increased expression of consumer concerns (Busch *et al.*, 2017) and growing numbers of farmers who practice different systems of dam or foster cow rearing of dairy calves (Kälber and Barth, 2014; Spengler *et al.*, 2015). Pros and cons of the different rearing systems in terms of well-being, health and production are being broadly investigated and discussed, and most authors emphasize certain animal welfare advantages of cow-calf contact. However, the economic consequences have as yet received comparatively little scrutiny. Due to the multitude of possible variations of dairy cow-calf systems and of influencing factors on the economic outcome, whose effects depend on farm-level preconditions and interactions, this is no easy undertaking. Bickelhaupt and Verwer (2013) concluded from a SWOT-analysis that the lack of economic information is a weakness that aggravates decision making for farmers who consider conversion to an alternative rearing system. In an optimization approach using linear programming, Asheim *et al.* (2016) investigated how to maximize profit on Norwegian dual purpose dairy-beef farms, comparing no suckling, suckling for 3 d, for 7 weeks and for 13 weeks. Under the conditions investigated they showed that suckling for 7 weeks would be economically optimal. The goal of the current research reflection is to summarize and structure relevant socio-economic factors into a methodical framework that is suitable for the wide variation of cow calf rearing systems, farm, market and societal conditions. As a first step, we have applied a literature based systems theory approach in order to gather the factors that directly or indirectly affect the economic success of this production system and to structure them into subsystems (Wicklow, 2016). The system-theoretical approach enables the systematic identification of system boundaries, relevant subsystems and functional-causal relationships of the considered real systems. A particular advantage is the ability to analyse across disciplines (animal welfare, economics). For part of the factors, monetary effects can be measured, calculated or estimated, but another part is either difficult to estimate (effect of welfare concerns on consumer demand and willingness to pay, for example), or has immaterial effects (e.g. improvement of work quality or animal welfare) and would need to be priced. For the time being we only used factors where monetary effects can be recorded on individual farms to build an economic model, but we also name non-monetary factors that play a role for decision-making on the farm and might be taken into account in an economic model in the future. The monetary factors were further scrutinized using a case study concerning two model farms for which we calculated enterprise budgets using

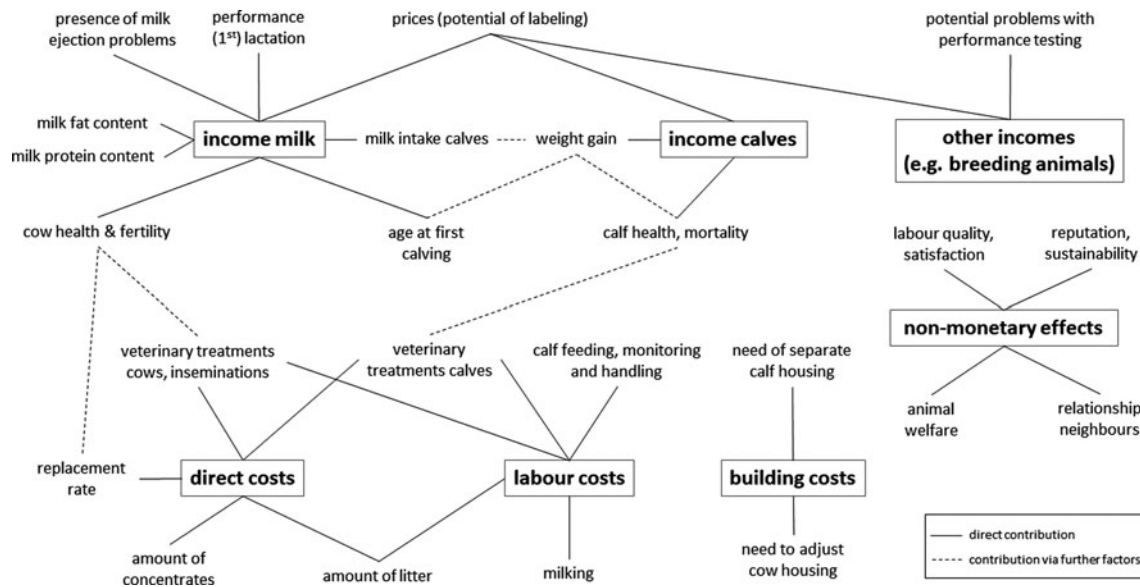


Fig. 1. Framework for the socio-economic evaluation of rearing systems of dairy calves with or without cow contact.

full cost accounting (DLG, 2011). This allowed us to map all cost items relevant for decision-making and their interdependencies within the complex system, including non-salaried production factors (own work, capital, pasture and forage land). The main goal of this approach was to itemize factors that should be included in a socio-economic evaluation and to consider their possible effects, but also to highlight further research needs.

### Framework concerning monetary factors

The two model farms for which we calculated enterprise budgets were assumed to produce organically. Although not restricted to organic farms, from an economic perspective the change from a calf rearing system without cow contact to one with cow contact is easier on organic farms, not least because the EU regulation of organic farming (EU, 2008a) requires one to feed calves at least 3 months of natural milk, preferably from their own dam. This renders the loss of saleable milk considerably smaller compared to rearing systems using milk replacers for feeding of the calves. Moreover, farmers may be more open and consumer expectations may be higher with regard to the application of 'more natural practices' in organic production. We anticipate that the majority of farms that are already practicing a dairy cow-calf rearing system are organic farms. Nevertheless, economic consequences of the different rearing systems follow the same mechanisms under conventional conditions. The two model farms differ in their calf rearing systems only, the one farm providing permanent mother cow-calf contact for 13 weeks, while on the other (traditional rearing) farm mother and calf are separated immediately after birth, calves are reared in groups after one week of life and receive on average 8 l of whole milk daily for 13 weeks. The influences considered are shown in Fig. 1 and are described in the next sections.

### Income from milk

Machine gained milk yield decreases due to the combined effect of calves ingesting more milk and impaired alveolar milk ejection which, in addition, leads to a reduced milk fat content, which

may be balanced to some extent by the possibility that the milk of suckled cows has increased protein content (overview in Johnsen *et al.*, 2016). The actual difference between systems depends on the amount of milk fed to the calf by bucket or feeder, as well as the amount of daily and overall contact between cow and calf (Zipp, 2018). Moreover, differing results have been obtained for the whole lactation instead of the nursing period alone. Some investigations did not find a significant reduction (Johnsen *et al.*, 2016; Zipp, 2018). In the current accounting, a substantial reduction of 1026 kg energy corrected milk (ECM)/cow was assumed which might be lower in many cases. Furthermore, possible long-term effects are not included. For instance, if calves grow faster due to increased milk intake and possibly further factors, the young stock may reach maturity earlier and have increased milk yields when lactating (Bar-Peled *et al.*, 1997; Meagher *et al.*, 2019). However, evidence for this is inconsistent (see Zipp and Knierim, 2020) and more research is needed on the long-term effects of dairy calf rearing with cow-calf contact. Another potential factor would be the milk price which can be higher if the label includes the aspect of rearing dairy calves with cow contact, although as yet there are only very few examples (Bickelhaupt and Verwer, 2013). Currently in Germany two organic initiatives label organic products originating from cow-calf contact rearing, one of them with a certification (<https://kuhpluskalb.de>), but as yet there are a limited number of suppliers within these label initiatives (3 and 31 farms, respectively).

### Income from calves

The most constant effect of dam rearing reported is a faster growth with higher calf weights at weaning (Asheim *et al.*, 2016; Johnsen *et al.*, 2016) and later on (Wagenaar and Langhout, 2007). Moreover, in the accounting it was assumed that calf losses are reduced (5.7% vs. 6.9%; Ehrlich, 2003), although results on calf health are variable (Wagenaar and Langhout, 2007; Roth *et al.*, 2009; Asheim *et al.*, 2016) and risks of accidents are possibly increased. Once again, long-term effects on herd health are difficult to estimate and should be

monitored. Additional future influences could be the price paid for calves, veal or beef in the light of labelling initiatives, although already now it is reported that dam reared calves achieve higher prices (Bickelhaupt and Verwer, 2013).

### Other income and costs

No differences were expected regarding any other incomes, for example cull cows. However, for farms that sell breeding animals, problems with the correction of performance testing due to milk consumed by calves during the nursing period can decrease marketing potentials, if no satisfactory solution can be found (Bickelhaupt and Verwer, 2013; Kälber and Barth, 2014).

On the side of costs, the highest influence is to be expected from building costs. In newly built or rebuilt farms, it can be an advantage that calf hutches or similar housing systems for calves until 13 weeks are not necessary. The keeping of calves with the cows in a cubicle system further reduces necessary litter provision (a direct cost). On the other hand, some rebuilding might be necessary in existing cow sheds in order to allow calves access to a creep area with separate provision of feed, water and protected lying places, and in order to fulfil legal requirements regarding the flooring (EU, 2008b: bedded area for calves under two weeks, certain requirements on slat and gap width in the implementing German regulation). In the accounting, it was assumed that the walking area in the cow shed has non-slatted floors and that a bedded creep area can be constructed by simple means. Thus, elated investments, depreciation and interest, as well as insurance are considerably lower than for the calf hutches.

### Labour costs

The labour demand for the feeding of calves differs between systems (Bickelhaupt and Verwer, 2013; Spengler Neff *et al.*, 2015). The actual difference depends on the applied feeding system (bucket feeding vs. automatic feeder, for example), the suckling system (e.g. permanent or restricted cow-calf contact) and the amount of time the farmers spend with their calves in order to build a good human-animal relationship (Spengler Neff *et al.*, 2015) and monitor calf behaviour and health. Following Asheim *et al.* (2016) a reduction of about 10 h/dam reared calf was assumed in the accounting. Despite lower amounts of machine gained milk, in line with Asheim *et al.* (2016) a reduced labour demand for milking was not expected due to the additional necessity to check for empty quarters.

### Direct costs

These include costs for litter provision, calves' concentrate feeding and treatment costs that were assumed to be slightly reduced in dam rearing. In addition, a slightly better cow fertility was expected leading to lower feeding costs per kg milk ECM and insemination costs. However, both for calf health (see above) and cow fertility (Johnsen *et al.*, 2016), mixed results are reported, in the latter case with predominantly no effect of rearing system. Regarding health, an increased risk of disease transmission between cow and calf (Bickelhaupt and Verwer, 2013; Johnsen *et al.*, 2016) might even lead to negative effects. However, these cost positions have a relatively small contribution to the overall balance.

**Table 1.** Outcomes of full cost accounting of two organic model farms, with permanent cow-calf contact during 13 weeks vs. separate calf rearing (immediate cow-calf separation and 13 weeks whole milk bucket feeding)

Enterprise budget 'dairy production' Incomes/costs	Cow-calf contact €/cow × year	Difference for separate calf rearing €/cow × year
<b>Incomes</b>		
Milk sales	1653.32	502.30
Calf sales	341.67	-72.90
Cow and heifer sales	208.41	0.00
Government payments	521.92	0.00
Value organic fertilizer	316.18	0.00
<b>Total incomes</b>	<b>3041.50</b>	<b>429.40</b>
<b>Direct costs</b>		
Animal purchase	0.00	0.00
Concentrate	442.26	6.09
Forage	1549.12	23.24
Litter	92.37	78.90
Inseminations	23.95	4.79
Veterinary treatments	122.23	0.00
Heating, electricity, water, sewage	10.01	0.00
Dues, animal insurance, milk performance measurement	51.58	0.00
Opportunity costs for capital	84.93	1.01
<b>Total direct costs</b>	<b>2376.45</b>	<b>114.04</b>
<b>Labour and machinery costs</b>		
Wages	139.67	0.00
Unpaid (family) labour	572.10	123.61
Employers' liability insurance association	0.68	0.00
Contractor	0.00	0.00
Leasing, machinery rental	0.00	0.00
Machinery depreciation	50.27	0.00
Machinery maintenance, fuels, lubricants, insurance	57.16	0.00
Car maintenance, depreciation, tax, insurance	3.66	0.00
Opportunity costs for capital	4.93	0.00
<b>Total labour and machinery costs</b>	<b>828.47</b>	<b>123.61</b>
<b>Quota costs</b>		
Lease, rent, depreciation, interest	0.00	0.00
<b>Building costs</b>		
Depreciation	737.18	83.51
Lease, rent	0.00	0.00
Maintenance	1219.95	147.16
Insurance	29.49	1.44
Opportunity costs for capital	221.15	10.77
<b>Total building costs</b>	<b>2207.78</b>	<b>242.87</b>
<b>Unassignable costs</b>		
Administration, accounting, dues, advisors	166.06	0.00
<b>Total costs</b>	<b>5578.76</b>	<b>480.52</b>
<b>Net profit</b>	<b>-2537.27</b>	<b>-51.12</b>

## Framework concerning non-monetary factors

The success of a production system does not only depend on monetary costs and incomes, but may be enhanced or constrained by non-monetary factors. Inputs on the level of the individual farm are, for instance, the attitude, motivation, knowledge and skill of the farmer whilst outputs of dam rearing may be an enhanced work quality due to the possibility to experience cow-calf interactions and a more pronounced play behaviour (Langhout, 2003; Grøndahl *et al.*, 2007). In addition to positive animal welfare effects, the application of a more natural rearing system that is favoured by consumers (Busch *et al.*, 2017) may generate a better reputation and higher sustainability. On the other hand, negative outputs are also possible. For instance, if the weaning and separation process is associated with strong calling of cow and calf, it may impair labour quality on the farm, but also disturb the neighbourhood (Bickelhaupt and Verwer, 2013; Johnsen *et al.*, 2016). Neighbour's complaints may then in turn be a negative input factor. Whether this is a problem depends on the application of solutions including less abrupt, but stepwise weaning and separation (reviewed in Meagher *et al.*, 2019). If dam reared calves are less used to human handling, this may increase work safety risks on the farm. Increased risks of transmitting diseases such as paratuberculosis *via* direct contact (Bickelhaupt and Verwer, 2013) possibly also affect consumers, if the suspected relation to human gut diseases is true. However, according to conclusions in the review of Beaver *et al.* (2019), it is still open whether cow-calf contact is a significant risk factor of paratuberculosis (Johnse's disease).

## Example of full cost accounting

Costs and incomes were calculated based on data from a German farm (for convenience) with permanent cow-calf contact system for 13 weeks (on average 44 cows, 4 lactations, 5063 kg ECM/cow and in addition data on feeding, milk contents, somatic cell counts, cow losses and income from slaughtered cows), complemented by standardized data (for labour demand and labour costs; KTBL, 2015), while weaning weight, milk consumption, calf losses, treatment costs etc. were literature based assumptions (Table 1). Data were compared between this and an equivalent model farm that was supposed to practice traditional, separated calf rearing.

In this example, both systems show a negative imputed net profit of milk production which is realistic and widespread (without allowing conclusions to be drawn about total farm income). Here costs for a new barn building were assumed and feed costs valued at full costs. In addition, the own factors used on dairy farms are not always fully remunerated. Nevertheless, the case study shows that under certain conditions, an economic advantage of calf rearing with full cow contact might be achieved. However, depending on actual outcomes and prices, the overall balance can vary.

## Conclusions

The variability in rearing systems is very high with a similarly high number of interacting factors. Therefore, it is not surprising that study results on distinct welfare and performance effects of rearing with or without cow-calf contact are mostly rather variable in extent, but partly also in direction. Consequently, directions and extents of monetary effects are often difficult to

predict on a theoretical basis, despite some general findings such as reduced amounts of saleable milk with decreased fat content during the suckling period or increased growth rates of dam reared calves. This means that the outcome of the economic model we applied is not very robust. However, it was not the aim of the modelling to determine whether rearing with cow-calf contact is economically advantageous, but instead to itemize factors that should be considered in an economic evaluation. We propose that for the reasons given above it is necessary to gather a greater number of real farm data including different rearing systems for individual full cost accountings, and to identify input and output patterns on this basis. This will not only help to provide a robust basis for economic decision making, but also help to fill research gaps concerning long-term effects of calf rearing with cow contact. In addition, ways should be explored of how to take non-monetary effects into account.

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